

AFRICAN WATER FACILITY

Minutes of the Third Governing Council Meeting

Cairo, Egypt

24 June 2006

Introduction

- 1 The Governing Council of the African Water Facility (AWF GC) held its third meeting at the Conrad Hotel in Cairo, Egypt, on 24 June 2006 under the chairmanship of Dr. Abu ZEID Minister of Water Resources and Irrigation in Egypt, The meeting was convened to consider the African Water Facility (AWF) Communication strategy and AWF logo, the Resource Mobilization strategy and Action plans as well as review progress in the operations of the AWF. The meeting comprised two sessions involving an opening ceremony and a closed door session. The meeting agenda, list of the Governing Council members and other participants present is attached in the Annex.

A. Opening Session

Opening Remarks by Mr. K. Bedoumra, Director of the AWF(Agenda Item 1)

- 2 Mr. K. Bedoumra, Director of the AWF, made his opening remarks by welcoming members of the GC to Cairo. He thanked the Chairman of the AWF GC for hosting the meeting in Cairo. He underlined the fact that it is not by chance that this meeting is taking place in Cairo as it was in the same city that AMCOW endorsed the AWF idea and claimed ownership of it in January 2003. At this occasion, AMCOW also formally requested the AfDB to host and administer the AWF.
- 3 Mr. Bedoumra used the occasion to thank the members of the GC including the donors, the member countries, the African Union and UN Water, for their keen interest in the activities of the AWF and their continued support.
- 4 He also acknowledged the immense contribution of the Board of Directors and Management of the AfDB in supporting the establishment and functioning of the AWF. He said the AWF staff and himself will use the Cairo meeting as the launch pad for giving impetus to the operations of the AWF and as well project the AWF as a major tool for resource mobilization in support of water sector development in Africa.

Intervention of Mr. Afrika, the African Development Bank Representative (Agenda Item 2)

- 5 The AfDB representative, Philibert Afrika was next to address the meeting. He stated that the primary role of the Bank is to enable the AWF function as efficiently as possible. He indicated that the rationale behind the reform of the Bank water sector is to enhance coordination in order to make water sector activities more efficient due to the synergy that will be created. In order to adequately implement the overall Bank reform process, the Bank plans to increase the operational staff within the institution by 40% to 60% from the current total staff strength.

Opening Statement by the Governing Council Chair (Agenda Item 3)

- 6 The Governing Council Chair formally opened the meeting with an address to members of the Governing Council and the local press. He thanked the Director of the AWF and his staff for the remarkable achievements since the last Governing Council meeting in October 2005. He also thanked the AfDB Egypt Country Office staff for the excellent preparations they have made for the meeting. He informed the gathering that the holding of the 3rd GC meeting outside Tunis was significant and opportune as it enables the AWF to experience and feel the challenges in the member countries first hand.
- 7 The Governing Council Chair recalled the precarious water situation in the Northern Africa region and particularly cited Egypt as having a harsh environment that is characterized by limited water resources and dry climate which is exacerbated by the rapid population growth. He mentioned that Egypt and other countries in the region have prepared their IWRM plans in order to establish the basis for economic development.
- 8 The Chair added that the greatest challenge is to attain the MDG water and sanitation targets by extending these services to 50% of the un-served population by 2015. In this regard, he said Egypt has succeeded in providing about 95% of the population with water supply facilities while with respect to sanitation, access is 60% for towns and urban areas and only 4% in the rural areas. The situation in many African countries is much worse.
- 9 The Chair commended the establishment of a new AfDB Department for water and sanitation as a very encouraging decision and was pleased to learn that the AWF Director will be in charge of this department.
- 10 The Chair stated that the AWF was currently handling about 34 projects and activities. Out of this number, 28 specific proposals have been received from stakeholders in the countries and these are at different stages of processing. Six activities are of regional nature and were originated by the AWF as strategic regional initiatives aimed at generating projects in the countries. Whereas the actual number of activities and projects currently handled by the AWF at the end of May 2006 are less than what was planned for the whole of 2006; the actual budgetary requirements for these operations are higher than planned. Consequently, the Chair emphasized the need to work more seriously towards implementing the resource mobilization strategy in order to meet the higher than anticipated resource needs. He called on the donors to rise-up to the challenge.
- 11 The Chair commended the financial commitments made both in cash and in-kind to the AWF Special Fund by the EU, Canada, Norway, Sweden, Denmark, Austria and France in the amount of about Euro 60 Million. He thanked the Islamic Development Bank for accepting the invitation to attend the meeting.

- 12 Finally the Chair concluded by stressing that AWF provides a great opportunity to address the critical water problems in Africa, however there is still some work to be done to convince countries and their leaders to put water on the top of their development programs, since water is the main vehicle for social and economic development. The AfDB, AMCOW and NEPAD have important roles to play in this regard, he surmised.

B: Closed Session

Matters Arising (Agenda Item 5)

- 13 The Closed Session of the GC meeting was started with an invitation by the Chair to the members to make general comments and special concerns for the attention of the Director of the AWF. The main issues raised by members are the following:
- The links between AMCOW and AWF;
 - Inadequate human resources of the AWF;
 - Clarification on the future role of the Director of the AWF vis-a-vis his new responsibilities as Director of the newly created AfDB Water and Sanitation Department;
 - Reinforcing sanitation in the operations of the AWF;
 - Selection of project proposals for financing;
 - Forging closer coordination with partners in the operations of the AWF;
 - The role of the AWF in the organization of the 4th WWF in Mexico;
 - Clarification on reporting procedures and dissemination.
 - Clarification on disbursements planned for the current year

Summary of Responses by Mr. Bedoumra, Director, AWF

- 14 Mr. K. Bedoumra outlined the progress achieved so far by the AWF as presented in the Progress Report to the GC meeting. In addition to operations activities, the AWF undertook several other activities including the preparation of an activity report to AMCOW Presidency and water sector ministers in all member countries. A number of countries responded with requests for funding various projects as a result of this communication. In an attempt to expand the donor base of the AWF, the Chair of the GC and the AWF addressed a special communication to the Arab Funds, in which the AWF was presented to them as well as inviting them to the current GC meeting. In the last communication, it was only the Islamic Development Bank that responded positively to some form of collaboration with the AWF.
- 15 In response to concerns raised about relations between the AWF and AMCOW, Mr. Bedoumra reminded the meeting that the GC has been created by AMCOW to give direction to the AWF.

- 16 On AWF human resources and organizational issues, the Director mentioned that the institutional reforms will be implemented in the AfDB from 1 July 2006 and a new Department of Water & Sanitation which will be the focal point for water has been established. The AWF will be located within this Department. The Director of the new Department is also the Director of the AWF. The location of the AWF will positively impact on the operations of the AWF with the synergy that will be created. There shall also be optimal deployment of human resources of the Department in support of AWF activities. He added that the actual human resource needs of the AWF should be linked to the financial resources available. The shortfall in human resources at the AWF will be managed in the short-term with the recruitment of consultants.
- 17 In response to comments raised about the absence of sanitation projects in the list of activities compiled in the progress report, the Director explained that on the contrary, there are sanitation stand alone projects (such as in Senegal) as well as sanitation components in a number of small scale projects that have been received by the Facility (such as in Mali). It was mentioned that even though the rate of requests for sanitation project support has been far less than that for water supply, the trend is beginning to change in favour of sanitation.
- 18 In explaining the concern raised by GC members about the increased volume of work of the Director of the AWF, who is also the Director of the Water and Sanitation Department, Mr. Bedoumra explained that in the short-term, he will make use of the two Chief Officers in the AWF to assist him in coordinating the daily work while he handles the strategic matters.

Additional Remarks by the AfDB Representative

- 19 Regarding the process of selection of the project proposals, Mr. Afrika underscored the strategic role of the AWF GC in providing general orientation and strategic direction and relegating the operational chores of selection of the individual projects to the AfDB. It is important to keep in mind the fast track approach adopted for processing and approving projects through the delegation to the AfDB as the Trustee. Consequently any involvement of the GC in routine operational decisions will defeat the purpose of this delegation. The onus lies on the AfDB to ensure that the orientation and related criteria for processing which are enshrined in the basic documents of the AWF as well as the strategic direction set by the GC in this approval process is respected.

Approval of the Agenda (Agenda Item 6)

- 20 The Council members adopted the Agenda after agreeing to include discussion on the New AfDB Structure and Matters arising out of the previous meeting. The updated and adopted agenda is attached in Annex 1.

Adoption of the Minutes of the 2nd Governing Council Meeting (Agenda Item 7)

- 21 The Council members unanimously adopted the minutes of the 2nd Governing Council Meeting as the true reflection of the deliberations and conclusions of that meeting.

Human Resources and AfDB Institutional Reforms (Agenda Item 8)

- 22 The short fall in AWF staffing was thoroughly discussed and concern was expressed about the absence of Gender Specialist and the Environmentalist, which are important positions in the work of the AWF. It was agreed that the use of consultants to support staff is only a short-term measure and will not replace permanent staffing. Efforts should therefore be made to have the full complement of staff required at the AWF. In the interim of hiring consultants, it was suggested to the Bank to use its own gender and environmental specialists to ensure a full review of the proposals under immediate consideration. A call for African countries to demonstrate ownership of the AWF by seconding staff was not carried because the capacity of qualified personnel in most African countries is low and the AfDB will be doing African countries an injustice by taking away from them the limited human resources available, more so since the cost of such secondment will be born by the countries. The need to put in place a structure to ensure the effective day-to-day management of the Facility was recommended. It was further suggested that delegation of full authority to a Deputy Director be considered.
- 23 It was noted that effective integration of gender issues is essential to the sustainability of initiative and requires adequate attention in the appraisal of projects. Canada offered to make available support to the AWF Management, through its Gender Equity Fund, to develop a gender strategy for AWF.
- 24 The members of the GC welcomed the reforms in the AfDB, which gave priority to infrastructure development with a special focus on water and sanitation. Whereas the location of the AWF within the newly created Water and Sanitation Department would generate the much needed synergy in the Bank water agenda, concern was expressed about the capacity of the Director to supervise the day-to-day work of the AWF in addition to his responsibility for the rest of the Department. It was agreed that the AfDB will make the necessary staff arrangements to forestall any lapses in the coordination of the activities of the AWF and communicate these to the GC.
- 25 It was noted that AWF should closely aligned its forecasted financial gap with reasonable disbursement prospects to allow timely usage of the funds provided to the Facility by donors.

Review of the Progress Report (Agenda Item 9)

- 26 The Council members were generally satisfied with the progress made in building a good portfolio of projects within a very short time. More so the activities represented a good mix of all the areas of intervention, even though sanitation did not feature as much as it should and requests for investments were more than what was anticipated. It was also noted that some regions were under represented in the operations currently being handled and so more efforts should be made to achieve some form of regional balance in the allocation of resources.
- 27 With regards to work on the Congo River it was recognized that the AfDB Operations is taking the lead in the investments aspects while the AWF is handling the resource management aspects and consequently the much needed synergy in the development of this important river basin should be easily achieved since the two institutions are together. The EU Commission would like to be associated with ongoing and planned work on the Congo River basin.
- 28 With regards, to the document presentation it was mentioned that certain aspects pertaining to formatting and content needed to be improved. The report should include more details and comments on the projects in the pipeline with information on the value added of AWF interventions to the projects. The other donors intervening in the projects needs to be mentioned as well as information that would support potential decisions on co financing. The report should establish how the resources allocated to projects contribute to achieving the overall objectives of the AWF and the links to achieving the MDGs.

Review of the Communication Strategy and AWF Logo (Agenda Item 10)

- 29 The GC members generally remarked that the Communication Strategy was a comprehensive and complete document. However, they mentioned some limitations and improvement to be made in a final version to be published and disseminated. The Communication Strategy was consequently approved in principle by the Council members subject to incorporating the improvements requested, which has to be resubmitted in October 2006. The amendments include the following:
- Provide a clearer identification of the priorities
 - Define and prioritise the target audiences
 - Elaborate the Key Messages in accordance with AMCOW and AfDB objectives
 - Provisional budget/cost estimate for implementation in accordance with the available resources
 - Develop a clearer action plan

- 30 One major limitation mentioned by the members is the constraint of human resources to efficiently implement the strategy. The AfDB need to address this shortcoming.

Approval of the ongoing Communication Activities

- 31 The ongoing communication activities including the elaboration of the new AWF Website and the establishment of a communication network should continue while the strategy is being finalised.
- 32 The Webpage submitted by AWF, the selected version has to be revised including the comments of the GC members and re-submitted for final approval.

Selection of AWF Logo

- 33 Following the request of the last meeting from the Council members, the AWF management submitted 3 sets of logos for selection and approval.
- 34 After a vote among the GC members, one logo was selected (attached in Annex 3) along with the matching webpage.
- 35 The selected logo will be revised in accordance with the GC members' suggestions and will be the basis for developing the AWF Corporate Identity.

Review of the Resource Mobilization Strategy (Agenda Item 11)

- 36 The Resource Mobilisation Strategy was acclaimed as containing all the elements of a strategy, however there are areas that need sharpening to bring out the key strategic directions proposed. The action plan should be more focused. It was also underlined that the best resource mobilization strategy for AWF is to demonstrate progress in the achievement of expected results.
- 37 The Resource Mobilization Strategy mentioned AMCOW as being responsible for funds mobilization; however it was agreed that this statement should not be taken literally since AMCOW has no capacity to undertake this heavy task without the support of the AfDB, donors and the AWF. Indeed the meeting agreed that resource mobilization should be the responsibility of all AWF stakeholders including AMCOW, NEPAD, the donors and AWF, who should use every available opportunity to advocate for support to the AWF at meetings, conferences and other forums. The main messages at these forums should be the central place of water in attaining the MDGs as well as the need to achieve the Africa Water Vision.
- 38 There are some potential donors that could contribute to the AWF but were not mentioned in the strategy. It was agreed that since the resource requirements tables in the main text of the strategy document is detailed information that might change with time, they should be Annexed in order that the main strategy document would contain only generic matters that will stand the passage of time.

- 39 The strategy document should be amended by incorporating the comments of the GC members as follows:
- Clearly outline the role of all stakeholders including the AMCOW, AfDB, AWF, GC, NEPAD and Donors in resources mobilization
 - Include an action plan with responsibilities and a timeline
 - The strategy document should justify why the AWF should be given resources instead of other funds
 - Identify as many more potential donors as possible in the document
 - Include the mounting of fund raising campaigns in the strategy.
- 40 The Chair and the Director will visit the Arab countries (Saudi Arabia, Kuwait and UAE) to solicit for funds.

Action Plans for Resource Mobilization (Arab fund and others) (Agenda Item 12)

- 41 The representative of the Islamic Development Bank (IsDB) attended the meeting with the aim of reporting to the Arab Funds on the AWF activities and to assess areas of potential collaboration. His report on the AWF will be presented and discussed at the next Arab Funds coordination meeting scheduled for 5 and 6 July 2006. The IsDB representative stated that the Arab Funds comprise such development financing sources such as the Saudi Fund, Kuwait Fund, OPEC Fund, BADEA. The IsDB plays the role of facilitator for all these funds.
- 42 As multilateral development institutions, these funds cannot contribute to the AWF Special Fund, but can co-finance certain activities of common interest. For example the IsDB is active in the water and sanitation sector particularly in Rural and Urban water sector through its co- financing activities in its 27 member's countries in Africa. There are therefore opportunities for joint activities between these funds and the AWF in the sector. There is therefore the need for the AWF to keep IsDB in the loop of its activities and communication.
- 43 It was recommended that the AWF should consider visiting the Arab donor countries to solicit funds directly from them. The countries to visit for such resource mobilization activities may include Saudi Arabia, Kuwait and the United Arab Emirates.

Links to AMCOW (Additional Agenda Item)

- 44 Several discussions were held on the clarification of the role of AMCOW in the affairs of the AWF and ways to strengthen the linkages. The views and opinions were varied but the consensus emerging is indicated below:

- *Political leadership:* AMCOW has the political leadership of the AWF and will continue to exercise this function to support the AWF in its mandate. The role of AMCOW consequently will be to advocate for the AWF and provide the required political cover for all AWF activities as a regional body and as leaders of the water sector in the member countries
- *Communication:* There is need for continuous communication between the Chair of the AWF, the GC, The Director of the AWF on the one hand and the AMCOW Presidency and secretariat on the other. For example the Chair will communicate the main outcomes of the meeting to the AMCOW Presidency. In the same vein AMCOW will strive to clarify its internal communications to establish a clear line of communication
- *Reporting:* It was agreed that clear reporting mechanism needs to be developed between the AWF and AMCOW.

C: Summary of Recommendations and Next steps

The Communication and Resource mobilization Strategies

- 45 The GC members requested for the revision of the Communication and the Resource Mobilization Strategies by incorporating their comments and feedback. The revised documents will be given final approval at the next GC meeting.

Organisational and Human Resources

- 46 The GC should be apprised on how the AWF current vacancies will be filled and how it will cope with the large number of operations anticipated. In the aftermath of the AfDB reforms, the GC should be informed by the Bank on how the increased responsibilities of the Director will be addressed in order to forestall any lapses in the management and coordination of the activities of the AWF. The proposed arrangements should also address human resources for implementing the Communication Strategy.

Progress Reports

- 47 Progress reports to be submitted to the GC should be the mandatory reports as enshrined in the Operational procedures and issued quarterly and annually. The information in these reports should include but not be limited to the following:
- Aligning projects and operational activities in the portfolio with overall objectives of the AWF;
 - Establish the value-added by AWF intervention for all projects

- Information on donors intervening in the project.

Next steps

48 The follow-up actions that need to be embarked upon by the AWF were as follows:

- Process and implement projects in the pipeline;
- Revise the strategy documents in accordance with the observations of the GC
- Update the Operational Programme (2005-9) in the light of actual experience and trends achieved in its first year of operation
- Prepare the Work Plan and Budget for 2007
- Spearhead the resource mobilization efforts.

Other matters

49 The representative of Denmark, Mr. Erwin Van den Eede announced that DANIDA will be undertaking a review of their support to the AfDB water sector in accordance with a condition for approving the funds. It was proposed that this review be made a joint one by Austria, France and Canada. Other donors were contacted and welcomed to join in. The review will involve a visit to the AfDB temporary relocation agency in Tunis and to two other selected countries in the region.

Date and Venue of Next Meeting

50 The Governing Council members appreciated the offer from the UN-Water Representative to host the next meeting in Geneva, Switzerland. However, under the suggestion of the AWF Director the GC agreed to hold the next meeting in Tunis, Tunisia, in October 2006. The offer by UN-Water to host was left open for consideration in future and might be considered for the following meeting in 2007. The GC also requested AWF Management Team, to among other things; ensure that working documents are transmitted to participants two (2) weeks before the meeting. The GC asked the AWF Director to examine holding GC meetings once in two years out of the AfDB headquarters due to logistical and cost considerations.

Closure

51 In his closing remarks, the Chairman thanked his colleagues for their valuable contribution to a successful meeting and wished members a safe trip to their respective destinations.

Annex 1

Agenda

AFRICAN WATER FACILITY

AGENDA FOR THE THIRD MEETING OF THE GOVERNING COUNCIL, CAIRO, 24 JUNE 2006

Time	Item No.	Description of Item
		OPENING CEREMONY
0900 0905	1	Introduction by Director, African Water Facility
0905 0910	2	Remarks by Mr. Philibert Afrika, AfDB Representative
0910 0930	3	Opening Statement by the Governing Council Chair
0930 1000	4	Break
		GOVERNING COUNCIL CLOSED SESSION
1000 1020	5	Matters Arising
1020 1040	6	Approval of the Agenda
1040 1050	7	Adoption of the minutes of the last meeting
1050 1140	8	Human Resources and AfDB Institutional Reforms
1140 1300	9	Progress report on the AWF activities
1300 1330	10	Communication strategy and AWF logo
1330 1430		LUNCH
1430 1500	11	Resource Mobilization strategy
1530 1600	12	Action plans for resource mobilisation (Arab Funds and others)

Annex 2

List of Attendees

AFRICAN WATER FACILITY
3rd Governing Council Meeting
June 24, Cairo, EGYPT

ARRIVAL SCHEDULE OF MINISTERS

	NAME	COUNTRY	FUNCTION	CONTACT	
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Annex 3

African Water Facility Logo



African Water Facility
Facilité africaine de l'eau

