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MEMORANDUM

TO : THE BOARDS OF DIRECTORS

**FROM : Modibo I. TOURE
Secretary General**

**SUBJECT : AFRICAN WATER FACILITY
INDICATIVE FINANCING PROGRAMME AND ADMINISTRATIVE
EXPENSES BUDGET FOR 2007 ***

Please find attached hereto, the above-mentioned document.

Attch.

cc: The President

*** Questions on this document should be referred to:**

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**Indicative Financing Programme
and
Administrative Expenses Budget for 2007**

November 2006

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LIST of ACRONYMS

AfDB	African Development Bank
ADF	African Development Fund
AMCOW	African Ministers' Council on Water
AWF	African Water Facility
CBOs	Community Based Organization
EU	European Union
ECOWAS	Economic Community of West African States
GC	Governing Council
GWP	Global Water Partnership
IDB	Islamic Development Bank
IWRM	Integrated Water Resources Management
JMP	Joint Monitoring Programme under WHO/UNICEF
LFA	Logical Framework Analysis
MDG	Millennium Development Goals
M&E	Monitoring and Evaluation
NEPAD	New Partnership for Africa's Development
NGO	Non-Governmental Organisation
PRSP	Poverty Reduction Strategy Paper
RBO	River Basin Organizations
REC	Regional Economic Communities
RMC	Regional Member Country
RWSSI	Rural Water Supply and Sanitation Initiative
STAP	Short Term Action Plan (under NEPAD)
TWRM	Transboundary Water Resource Management
UCC	UNEP Collaborating Centre
WHO	World Health Organisation
WRM	Water Resource Management
WSS	Water Supply and Sanitation
WSP	Water and Sanitation Programme (of the World Bank)
WWC	World Water Council

EXECUTIVE SUMMARY

1. The purpose of this document is to seek approval for the African Water Facility (AWF) Administrative Expense Budget for 2007 operations from the Board of Directors of the African Development Bank. The document is divided in two parts. Part I deals with the Indicative Financing Programme for 2007 and Part II deals with the Operational and Administrative Expenses budget for 2007. The 2006 programme and activities are also discussed.

2. Since January 2006, the AWF has received a total of sixty one (61) project proposals out of which fifty (50) were put in the pipeline for processing after initial screening for recipient and project eligibility. Currently, four (4) project agreements have been signed between the AWF and the recipients amounting to Euro 2.3 million. These are currently at different stages of implementation. The appraisal of fifteen (15) additional projects amounting to Euro 7.9 million will be completed and signed before the end of the year.

3. There are two financing scenarios established for 2007 and comprise a Core Programme of 52 projects for a total amount of Euro 42.5 million and an Expanded Programme of 63 projects for a total amount of Euro 65.5 million. While the amount required for the Core Programme has been firmly pledged by the donors, it is yet to be paid. Embarking on the Expanded Programme will depend on the successful mobilisation of additional resources.

4. The financial status of the AWF Special Fund is as follows:

Item	Amount in million Euro
Amount committed by donors	60.12
Amount paid by donors up to 31 st October 2006	10.92
Amount committed by AWF up to 31 st October 2006	2.30
Amount to be committed by AWF up to 31 st December 2006	10.01

5. The Bank has provided a director, two professional staff, one communication officer and one administrative assistant to the AWF. In addition the Bank has provided office space and equipment and their running costs. In 2007 the Bank has agreed to provide a coordinator following the Director being assigned additional responsibility as the Director of Water and Sanitation Department. This support from the Bank stands at about Euro 600,000 per annum. In addition Bank staffs from other departments are providing inputs in project appraisal quality control and supervision.

6. The donors have provided three technical assistance professional staff and one consultant (6 months) in 2006. This support from the donors is estimated to be about Euro 520,000. In 2007 three additional technical assistance professional staff are expected to be seconded by the donors thus bringing the total estimated cost of donor support for staffing to about Euro 720,000.

7. The operational and administrative expenses budget provision for 2006 was Euro 2.0 million. The amount committed up to September 2006 is about Euro 0.8 million. The proposed 2007 operational and administrative expenses for implementing the operational programme have been estimated at about Euro 1.96 million for the Core Programme activities.

8. The 2007 Indicative Financing Programme and administrative Expenses Budget was reviewed and endorsed for submission to the AfDB Board of Directors by the Governing Council of the AWF in their meeting held on 30th October 2006 in Tunis. The Board of Directors of the African Development Bank is invited to take note of the AWF 2007 Indicative Financing Programme and approve the AWF 2007 Operational and Administrative Expenses Budget of EURO 1.96 million.

PART I: INDICATIVE FINANCING PROGRAMME FOR 2007

1 INTRODUCTION

1.0.1 In line with the Operational procedures of the African Water Facility (AWF), which were approved by the AfDB Board of Directors on 19 October 2005, the budget proposals of the AWF are submitted to the AfDB Board of Directors for approval, after consultation with the Governing Council. The AfDB contribution to the AWF budget is included in the ordinary 2007 Bank budget submitted to the Board for consideration. The present 2007 Budget of the AWF is related to the use of resources from the other donors contributing to the AWF Special Fund.

1.0.2 The Instrument establishing the AWF states that “The Governing Council shall be responsible for determining the general policy direction of the Water Fund. In this regard, the Governing Council shall approve the operational focus of the Fund and the proposed areas of intervention”. In line with this mandate, the Governing Council considered and approved the Operational Programme 2005-2009 of the AWF at its second meeting on the 31st October 2005. The approved Programme was distributed to the Board members for information. The Board of Directors approved an Indicative Financing Programme and Budget for 2006 operations on 19th December 2005.

1.0.3 The draft Financing Programme and Budget for 2007 operations have been submitted to the AWF Governing Council for review and their comments have been incorporated in this version submitted to the AfDB Board for approval. The current document contains i) progress on 2006 Operational Programme ii) the basis and operational priorities for 2007 and iii) the 2007 indicative financing programme and iv) the administrative expenses budget for 2007. The 2007 operational programme quarterly progress reports as well as the annual report will be distributed to all the AWF stakeholders.

1.0.4 The main objective of the AWF is to attract and make effective use of increased and appropriate investments needed to achieve the national and regional water and sanitation targets. This implies providing support to improve the enabling environment for sustainable national and regional water resources management, to prepare projects and programmes for immediate capital investments, and to provide resources for strategic direct investments. To realise this, all interventions under the AWF will focus on achieving the following three main outcomes:

- Improved integrated water resources management (IWRM);
- Improved transboundary water resources management (TWRM);
- Increased water sector investments

1.0.5 To be able to achieve these outcomes, three corresponding core components or areas of interventions have been identified and include the following:

- i) Implementation of National IWRM;
- ii) Transboundary Water Resources Management (TWRM); and
- iii) Capital Investments.

1.0.6 Indicative cost estimates of the Operational Programme for 2005-2009 have been made to establish the financial requirements to support resources mobilization efforts, and build-up an annual work programme. The cost for the overall programme implementation from 2005 to 2009 is estimated to be EUR 500 million.

1.0.7 The resources of AWF will be allocated to the three strategic components that translate the goals and objectives into the anticipated outcomes. Interventions will be made under two cross-cutting components to provide broad support to IWRM and TWRM implementation and these include:

- i) Information and Knowledge Systems;
- ii) Monitoring and Evaluation;

1.0.8 It is anticipated that providing support to African countries individually and jointly through shared river basin organizations to improve or establish IWRM policies, framework agreements, preparation of investments programmes and plans will create the conditions conducive for attracting and sustaining equitable and gender sensitive capital investments. This environment will be further enhanced through the cross-cutting support activities that will ensure the availability of reliable knowledge and information as well as regular monitoring of sector activities.

2 SUMMARY OF 2006 OPERATIONAL PROGRAMME

2.1 STATUS PROJECT ACTIVITIES

2.1.1 Since the start of operational activities in January 2006, the AWF has received a total of sixty one (61) project proposals out of which fifty (50) were put in the pipeline for processing after initial screening for recipient and project eligibility. Currently, agreements have been signed between the AWF and the Recipients for four (4) projects which are at different stages of implementation; appraisal of fifteen (15) projects will be completed and grants agreement for implementation will be signed before the end of the year. The appraisal of eleven (11) projects is underway with approval of grant agreement and signature expected early in 2007. A summary of the number and budget requirements for project proposals received by the AWF and the actual situation on 31st October 2006 and the projected status by 31st December 2006 are shown in Table 2.1

Table 2.1: Status of Projects Revised up to 31st October 2006

Ref. No.	Status of Project	Number of Projects		Amount in Euro	
		31 th Oct.	31 th Dec.	31 st Oct.	31 st Dec.
1	Agreement signed	4	19	2,345,000	10,202,000
2	To be appraised and Signed in 2006	15		7,857,000	
3	Under Appraisal		11		9,950,000
4	In Pipeline for appraisal in 2007	31	20	32,153,000	22,203,000
	Total Under Consideration	50	50	42,355,000	42,355,000

2.1.2 The total amount required to finance the 50 projects in the pipeline is Euro 42 million. Out of this, Euro 10.2 million will be committed and Euro 10.0 million will be earmarked for 11 projects under appraisal bringing the total required in 2006 to Euro 20.2 million. The amount required for 100 projects planned for 2006 is Euro 33 million. The planned and revised financial requirement by component is shown in Table 2.2 below.

Table 2.2 Planned Against Revised Budget in October 2006

Ref No.	Component	Budget for 2006 in (Euro)	
		Planned	Projected to be Signed
1	Implementation of National IWRM		
1.1	Information and Knowledge Systems	2,000,000	500,000
1.2	Policy Development and Reforms	5,000,000	400,000
1.3	Planning and Implementation	6,000,000	980,000
1.4	Monitoring and Evaluation	3,000,000	
1.5	Subtotal IWRM	16,000,000	1,880,000
2	Transboundary Water Resources Management		
2.1	Information and Knowledge	2,000,000	3,534,000
2.2	Monitoring and Evaluation	1,000,000	
2.3	Legislative Framework and Strategy Development	4,500,000	1,465,000
2.4	Planning and Strategy development & Support to ANBO	3,500,000	
2.5	Subtotal TWRM	11,000,000	4,999,000
4	Capital Investments		
4.1	Project Preparation	2,000,000	985,000
4.2	Small Scale Project Investment	4,000,000	2,338,000
4.3	Subtotal Capital Investments	6,000,000	3,323,000
	Grand Total	33,000,000	10,202,000
	Contribution Paid to date		10,920,000

2.1.3 Financial commitments and contributions to the AWF Special Fund have been received from the EU and the Governments of Canada, France, Denmark, Sweden, Norway and Austria. Table 2.3 shows the amounts committed by each contributor, the mode and status of payment.

Table 2.3 Amounts Committed by Contributor, Mode and Status of Payment

Donor	Resource Commitments			Modalities of Payment in million Euro				
	Currency	Amount (million)	<u>Exchange Rate to Euro***</u>	Amount in million Euro	Payment Period in years	Expected to be paid in 2006	Paid up to October 2006	Outstanding Balance
EU*	Euro	20		20	2	10	0	20
Canada	Can \$	20	0.702	14.03	3	10.22	6.81	6.82
Norway	NOK	30	0.120	3.6	3	2.4	1.28	2.51
Sweden	SEK	45	0.109	4.89	3	3.2	1.56	3.2
Denmark	DKK	40	0.134	5.37	5	3.26	1.04	4.33
Austria	Euro	0.23		0.23	1	0.1	0.23	0
France**	Euro	12		12	5	6	0	12
Total				60.12		35.18	10.92	49.20

* Discussions are far advanced with the EU for the payment of Euro 10 million to the AWF

** The necessary formalities have been completed with France for the payment of Euro 4 million

*** Applicable exchange rate on 15th November 2006

2.1.4 The 2006 financing programme was prepared based on the assumption that payments by the end 2006 will amount to Euro 35.18 million. However, as shown in Table 2.3 above the amount paid so far is only Euro 10.92 million. The AWF was engaged for most part of 2006 in consolidation and internal capacity building activities and hence fewer than anticipated project operations were achieved. The amount that will actually be committed in 2006 is Euro 10.2 million instead of the planned Euro 33 million. However since momentum has already been gathered in project operations, the AWF will be functioning at a higher capacity in 2007 and utilization of the funds will be high.

2.2 AWF'S ACHIEVEMENTS IN 2006

Capacity Building Activities

2.2.1 The initial preoccupation of the AWF in 2006 was the development of the operational instruments and internal capacity building. This consisted in the preparation of the following tools:

- Application format
- Operational manual
- Resources mobilization strategy
- Communication strategy

Operational Activities

2.2.2 The operational activities gathered momentum only in the third quarter of 2006 when a large number of project proposals was received. To date grant agreement have been signed for the following four (4) projects.

- ***Creation of the Volta River Basin Authority:*** Through a series of consultative meetings organized at national and regional level a convention for the establishment of the Volta River Basin Authority was ratified by the six (6) riparian countries and the Volta River Basin Authority was established. This activity has resulted in strengthened co-operation and partnership among riparian countries and is expected to further facilitate additional funding for accelerated development of the basin.
- ***Niger Basin HYCOS:*** The project falls under the TWRM focus area of the AWF and the objective is to upgrade and strengthen the Niger–HYCOS and integrate it in the water development interventions in the Niger Basin. This will facilitate water resources planning and development in the nine (9) riparian countries by providing reliable qualitative and quantitative, hydrological data and information.
- ***Formulation of IWRM Plan for Burundi:*** The project falls under the IWRM focus area of the AWF aimed at developing an IWRM framework, sector reform, development plans, monitoring and evaluation and water information systems. The study will assist Burundi to achieve a sustainable water resource management regime and attract investment in the sector.
- ***Ethiopia Water Information and Knowledge management systems:*** The project falls under the IWRM focus area of the AWF and provide supports for the development of improved systems for collection, processing, analyzing, storing and disseminating of data and information in the water sector. The project will facilitate sector planning and management by availing reliable and timely qualitative and quantitative data and information.

2.2.3 As shown in Table 2.1 the AWF currently has 26 projects under appraisal out of which the appraisal of 15 will be completed before the end of the year and grant agreement will be signed between the Bank and the beneficiaries.

2.3 THE NICHE OF THE AWF

2.3.1 The African Water Facility (AWF) is an initiative led by the African Ministers' Council on Water (AMCOW) to mobilize financial resources for water resources development in Africa. The African Development Bank (ADB) is hosting the Facility on the request of AMCOW. The links between the AWF, AMCOW and the Bank place it in a unique position to make an impact in the African water agenda. Some of the added values inherent to the AWF are:

- ***Fast processing:*** the fast track procedure adopted by AWF enables project proposals to be processed within a relatively short period of time. For example the Volta River Basin project took three months from the date the project proposals was received up to grant agreement signature.

- ***Leveraging additional funding:*** The AWF intervenes in undertaking critical studies or preparatory works to stimulate funds flow to stalled programmes or projects. The AWF also supports project preparation of water resource development programmes and projects which will lead to proposals submitted for funding. In addition the AWF assist countries to develop tools, guidelines and regulatory frameworks to attract private sector investment.
- ***Pursues a negotiated approach to project formulation:*** Project proposals received from the potential beneficiaries that do not meet the criteria are not rejected out right. The AWF undertakes the responsibility of continuous dialogue with the potential beneficiaries to modify and adjust the proposals. Support is also provided to prepare sound proposals.
- ***Development of information and knowledge management systems:*** This important area has few donors' intervention. The AWF focuses on providing support to the development of information and knowledge management systems to be used for the elaboration of national plans, programme and project designs and M&E activities. In a continent characterised by lack of data and information this is a very essential input.
- ***Development of monitoring and evaluation management system (M&E):*** The AWF supports the development of Monitoring and Evaluation systems at national REC and regional levels. This input is essential in measuring achievements towards the MDGs targets.
- ***Partnership and collaboration:*** The AWF is in constant contact with the AfDB and its activities are well synchronized with the AfDB operations. In addition it is also working in close liaison with the EU-Water Initiative, Global Water Partnership, UN-HABITAT and WSP-World Bank. The partnership will extend to other stakeholders in the region.

3 INDICATIVE PROGRAMME FOR 2007

3.1 STRATEGIC OPERATIONAL PRIORITIES

3.1.1 The Operational Programme (2005-2009) of the AWF has been designed to achieve the maximum impact in line with the anticipated outcomes mentioned in section 1.04 above. Ongoing activities to the end of 2009 will consist of a wide range of facilitation and capital investment interventions.

3.1.2 The 2007 operational indicative financing programme will contribute to the Operational Programme (2005-2009) and is a continuation of the 2006 programme. Hence the fundamental building blocks of the AWF's strategic agenda include i) continuation of regional and national diagnostic work and assessments; ii) raising awareness and building synergy through creating partnerships; iii) preparing viable projects and building the pipeline for future investments; iv) continuing facilitation activities and interventions in some countries and some regional organisations and v) continue the financing of small highly leveraged investment projects.

3.1.3 The activities in support of this perspective are outlined herein and comprise i) Implementation of IWRM, ii) TWRM Implementation and iii) Capital Investments.

3.2 IMPLEMENTATION OF NATIONAL IWRM

3.2.1 The AWF will provide support to African countries to develop water and sanitation sector policies, strategies and master plans using IWRM principles as necessary pre-requisites for sustainable equitable investments in the water and sanitation sector. The implementation of strengthened water policy environment will be facilitated through the availability of favourable information and knowledge management systems as well as sound monitoring and evaluation mechanisms. Support will therefore be provided to countries to build information, knowledge and monitoring systems. Capacity development in the implementation of IWRM will be supported at various human resource and institutional levels in order to optimise the benefits of the overall outcomes. The AWF undertake these activities in close collaboration and partnership with the Regional GWPs and the UNEP IWRM support Programme. The range of activities under this component is detailed hereunder.

a) Information and Knowledge

3.2.2 Most of the activities under this component will focus on providing support to national institutions to improve their knowledge and information management systems. Specific tasks are:

i) ***Assessment of National Knowledge and Information Systems:*** Assessment of knowledge and information management situation will continue in countries that were not covered in 2006. This work assesses the current practices regarding water information collection, analysis and dissemination in Africa with the view to making recommendations for an improved environment for water information management. Information and knowledge assessment will be conducted alongside monitoring and evaluation. When ever appropriate, data and information will be gender disaggregated. AWF staff will undertake work involved in this activity with the support of consultants, in consultation with national, regional and international stakeholders.

The AWF carried out the preparation of water information and knowledge profiles in 10 countries under the administrative expenses budget with the view to generating interest in the subject and to support the establishment or reinforcing of water information and knowledge systems. The studies showed major weaknesses in the generation, collection, analysis, storage and diffusion of water information in all the countries and receive little national and donor financing. The knowledge management aspects are little developed in all countries. The main outcome has been the approval of AWF funding on the establishment of national of water information and knowledge management systems.

ii) ***Support to National Knowledge and Information Management:*** It is anticipated to support about 4 countries that request for support in knowledge

and information management in conjunction with monitoring and evaluation activities.

b) Monitoring and Evaluation

3.2.3 The specific monitoring and evaluation tasks include the following:

i) Assessment of the situation in monitoring and evaluation: In line with the Action Plan adopted at the Tunis M&E stakeholders' meeting, an assessment of the monitoring and evaluation practice in African countries will be conducted to assess the situation in all RMCs. This work will assess the status of regional and national monitoring and evaluation, the challenges and the opportunities for an improved system. The assessment will also provide the basis for coordination and building synergy with regional actors in monitoring and evaluation. AWF staff will undertake work involved in this activity in consultation with national, regional and international stakeholders. The work will follow the action plan developed at the monitoring and evaluation meeting in Tunis

ii) Support to Monitoring and Evaluation Systems: Support will be provided to at least 4 national institutions to improve their monitoring and evaluation systems as well as the management of water sector data and related activities in their countries. In addition, in accordance with the resolution of the Consultative meeting on M&E in 2006, an Action Plan to transform the Africa Water Vision 2025 to reality will be developed. These plans will focus on i) country-owned water sector M&E; ii) an improved collaboration among regional and sub-regional water sector M&E institutions and iii) strengthening the M&E chain from national to global.

c) Policy Development and Reforms

3.2.4 Support will be provided to RMCs to improve or establish IWRM policies and institutional frameworks. This will involve knowledge of IWRM status in each country, sector studies, national dialogue and the organisation of consensus building workshops in the concerned countries; drafting sector policy documents, legislative instruments and decrees in support of the water sector development. Capacity building, involving institutional and human resource development will also be provided. This support will be provided alongside other donors operating in the sector and takes time for implementation.

d) Planning and Implementation

3.2.5 The objective of this sub-component is to facilitate effective IWRM implementation at the national and basin level through planning, strategy development and implementation of IWRM. Support will be provided for the preparation of IWRM strategies and action plans, development of water sector investment programmes and preparation of integrated water resources master plans. The number of proposals received in 2006 under this component are nine (9) as against three planned, which

show that demand for this activity is high. Out of the nine (9) projects proposals received two (2) will be undertaken in 2006. For the year 2007 a total of eight (8) projects including those will be undertaken.

3.3 TWRM IMPLEMENTATION

3.3.1 The AWF will generally support the NEPAD regional agenda in the management and development of trans-national water resources. The AWF will assist in the implementation of on-going trans-boundary water resources development initiatives and programmes in Africa, with the view to strengthening the enabling environment for effective cooperation among riparian countries leading to sustainable development of trans-national river basins. Support will continue to be provided to the 10 shared river basins that have been prioritized by AMCOW and NEPAD. The priority river basins in this regard comprise:

- West Africa: Senegal, Niger, Volta;
- Central Africa: Lake Chad, Congo;
- East Africa: Nile (which includes Victoria and Kagera);
- Southern Africa: Zambezi, Okavango, Orange/Senqu;
- North Africa: Shared aquifers in North Africa (focusing on the Nubian Sandstone aquifer and the Northern Sahara Aquifer System).

3.3.2 Work on TWRM requires substantial resources and takes time and much effort to yield benefits. There are also several actors and consequently there is the need for the AWF to work in coordination with all the concerned stakeholders and take into consideration, work already undertaken by other regional and international organizations (such as UN Water Africa, JMP, WSP-World Bank, GWP, UCC etc). The AWF interventions will be made where distinct value can be added to ongoing efforts by other stakeholders and when this support cannot be provided by others.

3.3.3 The support under the AWF for trans-boundary water resources will be based mainly on specific request from River Basin Organizations (RBOs), riparian countries and some priority activities established under the NEPAD Short-Term Action Plan (STAP) as described in detail hereunder.

a) Knowledge and Information

3.3.4 This sub-component component is to support the establishment and enhancement of information and knowledge management capabilities at shared river basin or regional level in coordination with all the concerned stakeholders, particularly work already undertaken by regional and international organizations (UN Water Africa, JMP, WSP-World Bank, etc). Specific activities include the following:

- Assessment and definition of regional information systems;

- Support to establishment of 3 shared river basin information systems;
- Support collection and analysis of water data and related information;
- Support regional research programmes.

b) Monitoring and Evaluation

3.3.5 The AWF will support the establishment of water sector monitoring and evaluation systems and management capabilities at shared river basin or sub-regional levels, in coordination with all concerned stakeholders, particularly work already undertaken by regional and international organizations (UN Water Africa, JMP, WSP-World Bank, EU, GWP, WWC etc). As a result, improved M&E standards and methodologies will be developed, and regular M&E reporting mechanisms will be established and become operational at the basin or sub-regional level. Support will be provided for any of the following activities:

- Assessment of river basin organisation or sub-regional monitoring situation;
- Promote agreement among the main stakeholders on appropriate standards, indicators and M&E systems;
- Support the establishment of shared river basin and/or sub-regional monitoring and evaluation systems and institutions.

3.3.6 In September 2006, the AWF organized a Stakeholders Consultative Meeting in Tunis. The meeting agreed on an Action Plan for strengthening Monitoring and Evaluation in Africa A follow-up regional workshop will organized in November 2006 to validate the detailed Action Plan which is being developed by the AWF.

c) Cooperation and Development of Framework Agreements

3.3.7 The preparation of framework agreements are undertaken to consolidate cooperation and partnership among riparian countries, represented by the RBOs. The AWF will support activities aimed at the development of framework agreements in the river basins identified under the NEPAD STAP. The process involves studies, dialogue, meetings among the stakeholders leading to consensus and the adoption of a framework for cooperation and joint programme implementation. This work is long and time consuming and results are not expected in the short-term, consequently intermediate indicators will be used to measure progress. The work activities above will be undertaken by the AWF in close collaboration with NEPAD Secretariat and the Bank NEPAD Unit and other donors intervening in specific basins being supported. Support will be targeted at activities that add value and are not already being supported by other donors. The first project undertaken by the AWF was the creation of the Volta River Basin Authority. With a support provided by the AWF in the organization of consensus building national and regional meetings were undertaken and a convention for the creation of the Volta Basin was eventually adopted by all the riparian countries. This activity has resulted in strengthened co-operation and partnership among riparian countries.

d) Capacity Building in RBOs

3.3.8 The AWF would support the following types of activities:

- Support to RBOs for network extension and/or improvement, collection, analysis and dissemination of data and information on transboundary water resources;
- Developing and promoting cooperative working relationships (e.g. memorandum of understanding) between RECs and RBOs so as to formalize and improve liaison between the two institutions.
- Provide support for capacity building (training, institutional strengthening, etc) when it is directed to results and backed by a needs assessment.

e) Expected Outputs and Targets

3.3.9 As a result of activities undertaken under this component in 2007, the following outputs and indicative targets are anticipated:

- Continue supporting the development of shared river basin or sub-regional knowledge and information systems in 1 basin;
- Shared vision development in at least 3 river basin started;
- Studies, dialogue, workshops and consultation meetings in at least three shared river basins for the development of framework agreements and joint programme implementation;
- Partnership activities continue in all major river basins,
- Capacity building activities continued in at least three RBOs.

3.4 CAPITAL INVESTMENTS

3.4.1 The AWF will provide support to water resources development programme and project preparation at national and regional level in order to have a pool of viable projects that will attract immediate investments interventions. The Facility will also provide targeted direct capital investment for small-scale water infrastructure development projects. The detailed activities under each of the sub-components are discussed below.

a) Project and Programme Preparation

3.4.2 Two projects were undertaken in 2006 under this sub-component. The activities to be supported under this sub-component comprise support for the preparation of viable water resource development programmes and projects at the national and regional levels, which will lead to funding. Priority will be given to projects that will attract public and private participation and lead to immediate capital investments.

3.4.3 Support in 2007 will focus on preparatory activities that will make projects and programmes attractive for potential funding sources and include socio-economic and gender studies, execution studies, Public Private Partnership (PPP) transaction, and tender documents, etc. Special support to Private sector participation may include assistance to develop the required tools, guidelines and legal agreements that will promote competitiveness and help small towns and communities deal with private operators, as well as develop local cadre of artisans and small-scale service providers. The sub-sectors that will be focused upon include WSS, agricultural water use, hydropower, environment, multi-purpose water uses.

3.4.4 The strategy for achieving this in the short-term is to make use of existing pool of projects in the countries and Regional organizations that have already been identified and prepared thus requiring small support to move them into the financing phase. This will require strong collaboration and partnerships with different donors intervening in the Water sector in Africa. In this respect the existing working relationship with African Development Bank Group as well as with the World Bank, EU, Arab Funds, Bilateral donors, etc will be strengthened.

b) Small Scale Projects

3.4.5 The AWF received 15 proposals on small scale investment projects in 2006 which amount to Euro 12.4 million. The nature of the projects included rain water harvesting, solar and wind energy pumped systems for domestic as well as for agricultural production, etc. Currently the projects are at different stages of the project cycle. By end of 2006 AWF grant agreement would be signed for three of these projects.

3.4.6 The operations for 2007 shall continue to be focused supporting small-scale projects as well as catalytic support to leverage funding for larger projects. The ranges of small scale Projects that may be supported under this category is wide and include projects that would promote innovation and best practices, emphasise learning by doing, reinforce the efforts of communities to effectively access water resources services. In addition to the recipient and project eligibility criteria, the following criteria will be used in setting priorities for investments:

- i) Projects that need minimum amounts of money to be implemented but which impact greatly on gender sensitive, poverty reduction outputs;
- ii) Activities that can be implemented quickly with proposals already prepared;
- iii) Activities that produce quick and sustainable results;
- iv) Projects that will unleash other investment funds that would otherwise not be available;
- v) Projects that will trigger larger investments from other donors;
- vi) Projects already identified by other agencies, subject to the activity fulfilling beneficiary national priorities and demonstrate recipient ownership;

3.4.7 Some of the small scale projects that will be supported in 2007 are described below. Sound environmental and social impact analysis will be undertaken for the activities supported by AWF as appropriate.

3.4.8 *Pilot projects:* Support to demonstration projects that would initially validate and measure transferability of major lessons learned from existing good practice in local contexts. The pilot projects may include the following:

- Projects that offer the opportunity for the scaling up of worthwhile lessons from successful projects and research results;
- Projects that make use of the potential for rapid impact by building on local initiatives to quickly expand equitable access to water;
- Projects that involve the application of new technologies.

3.4.9 *Use of innovative technology:* Support will be provided to projects that utilize simple and appropriate gender sensitive technology and promote local manufacturing and dissemination of technologies with the involvement of community, local private sector and NGOs. Emphasis will also be given to up-scaling and commercialization of research results focused on the rural and peri-urban areas in Africa. Development of innovative technologies will enhance the effectiveness of small-scale projects. Some of these technologies may include:

- Development of water lifting, conveyance and distribution systems;
- Community water quality improvement;
- Appropriate low cost sanitation facilities and hand washing facilities;
- Water harvesting and storage facilities;
- Mini hydro-power and renewable energy for water use.

3.4.10 *Projects that increase access to services:* Capital investment support will be provided for small-scale projects that reinforce the efforts of communities, NGOs, and water user associations. The scaling-up of successful small scale projects will be given emphasis. Some of the possible areas for which capital grants may be made are as follows:

- **Water Supply and Sanitation:** expanding water supply and sanitation access backed by hygiene education; expanding existing projects such as water for livestock or small-scale irrigation schemes to cover domestic use;
- **Multi-purpose water projects:** implementing multipurpose water projects to include agricultural water use(small scale irrigation schemes, livestock); mini-hydropower; small scale enterprise; constructing small dams (with proper environmental and social safeguards) for various uses; providing gender sensitive water lifting or conveyance and distribution systems to harness water for various agricultural uses; .

- **Environmental Management:** wetlands protection; community level water shed management; community waste management.

3.5 CONSULTATION, PARTNERSHIP, RESOURCE MOBILIZATION

3.5.1 ***Consultation and Partnerships:*** Many partners are involved at different levels in water sector activities in Africa. Therefore, as an initial step in the pursuit of implementing its programmes, it is necessary to ensure collaboration among the various partners. This would involve an assessment of the main on-going activities in the sector and the various stakeholders, and then undertaking consultations with all the parties involved in order to reach agreement on key activities that will build synergy and harmonize critical water activities. Among other things the assessment will demonstrate results that are being achieved from allocation by various donors and the gaps to be met. In the pursuit of this objective, dialogue and close relationship with AMCOW and its Technical Committee will be kept.

3.5.2 The AWF will also strengthen its partnership with AU, NEPAD, UN Water Africa, World Bank, etc. During the course of the year 2007 consultation meetings, similar to the one organized on M&E will be promoted on other critical water issues such as IWRM, implementation and fund raising activities in support of RBOs. AWF staff will undertake the required missions and participate in consultation workshops and conferences to ensure common understanding and building of consensus on major issues of regional concern.

3.5.3 ***Resource Mobilisation:*** The resources mobilization strategy adopted by the Governing Council in 2006 will be implemented in 2007. Relevant publicity documents describing the activities of the AWF and the financial and other resources required by the AWF will be prepared and distributed to potential donors and a resources mobilization campaign will be launched during the coming year.

3.5.4 ***Communications Strategy:*** In line with the communications strategy adopted by the Governing Council on relevant publicity documents/supports describing the activities, the mission and the achievement of the AWF, the updating of AWF Website, launched in 2006, will be disseminated and promoted to the defined target audiences. This will consequently support the above mentioned resources mobilization strategy and raise awareness on water issues in Africa

4 FINANCING REQUIREMENTS AND BUDGET ESTIMATES FOR 2007

4.0.1 The financial requirements and budget for 2007 cover two main aspects of AWF activities namely i) Indicative financing programme in respect of resources provided to recipients to implement the programme and ii) Administrative budget in respect of expenses on human resource emoluments, equipment and missions required to carry out the activities.

4.1 THE INDICATIVE FINANCING PROGRAMME

4.1.1 The AWF Operational Programme (2005-2009) earmarked a total budget of Euro 69.2 million for 2007 which includes Euro 3.7 million budget for administrative expenses. However as shown in Table 4.1 below the amount paid so far is Euro 10.92 million and the amount committed to be paid by end of 2007 is Euro 44.45 million. If the resource mobilization efforts are successful, the amount earmarked in the Operational Programme (2005-2009) may be achieved. However, since the AWF can only commit the amount of funds actually available from its account, it is necessary to prepare a financing programme commensurate with the funds that will have received firm commitment of i.e. Euro 44.47 million. In order to cope with this situation two programmes have been prepared for 2007 fiscal year and comprise i) Core Programme based on the available fund; and ii) Expanded Programme based on the provision in the Operational Programme for 2005-2009. Actual programme will vary between the Core and the Expanded Programme depending on the availability of funds.

Table 4.1 Status and Anticipated Resource Payments

Donor	Resource Commitments				Payment Period in years	Actual Payments			Expected Payments			Cumulative Payments 2007
	Currency	Amount (million)	Exchange Rate to Euro ^{***}	Amount in million Euro		2005	2006	Total Paid	2006	2007	Total	
EU*	Euro	20		20	2			0	10	10	20	20
Canada	Can \$	20	0.702	14.03	3	6.81		6.81	3.41	3.41	6.82	13.63
Norway	NOK	30	0.120	3.6	3		1.28	1.28	1.2	1.31	2.51	3.79
Sweden	SEK	45	0.109	4.89	3		1.56	1.56	1.6	1.6	3.2	4.76
Denmark	DKK	40	0.134	5.37	5		1.04	1.04	2.11	1.11	3.22	4.26
Austria	Euro	0.23		0.23	1	0.1	0.13	0.23			0	0.23
France**	Euro	12		12	5			0	6	2	8	8
Total				60.12		6.91	4.01	10.92	24.32	19.43	43.75	54.67
									Amount committed in 2006			10.20
									Balance remaining for 2007			44.47

* Discussions are far advanced with the EU for the payment of Euro 10 million to the AWF

** The necessary formalities have been completed with France for the payment of Euro 4 million

*** Applicable exchange rate on 15th November 2006

4.1.2 The indicative financial estimates of the Core and Expanded Operational Programmes and their breakdown by components and sub-components amount to Euro 42.55 million and Euro 65.55 million respectively as shown in Table 4.2 and Table 4.3 below. In both scenarios the projects in the pipeline, which have been carried over from 2006 have been taken into consideration while making room for project proposals that will be submitted in 2007. These amounts have been planned to be committed in 2007, however it is not expected that the entire allocated amounts will actually be disbursed in 2007, especially since some projects, such as those under IWRM and TWRM, will likely carry on for more than one year. These financial requirements and budget will be

funded by donor funds under the AWF Special Fund. The number of projects to be undertaken under components and sub-components for each scenario including the projects currently in the pipeline is shown in Table 4.2 and 4.3 below.

4.1.3 The funding allocations for the 2007 operational programme have been based on general assumptions of costs from project proposals submitted in 2006 on similar activities as well as actual cost estimates of project proposals provided in the NEPAD STAP. These costs may change during actual implementation when detailed proposals would have been prepared in the request for funding to the AWF and the projects are appraised. Accordingly the total number of projects to be undertaken under each component and their estimated budget is shown in the Table 4.2 and Table 4.3 below.

4.1.4 Table 4.2 below presents the Core Programme, which was prepared based on the amount of funds (Euro 54.67 million) which would be paid by donors to the AWF Special Fund by December 2007 less the amount committed by the AWF in 2006. As shown in the table below the total estimated cost of the Core Programme is Euro 42.55 million. This estimate is for forty seven (47) projects, out of which twenty (20) fall under the component - *Implementation of National IWRM*; thirteen (13) projects under the component - *Implementation of TWRM*; and fourteen (14) projects under the component - *Capital Investment*.

Table 4.2 AWF Indicative Financing for Core Programme in 2007 (Scenario 1)

Ref No.	Operational Programmes and Projects	Projected to be Committed in 2006		Projects Carried-Over from 2006		Expected New projects in 2007		Total Core Program for 2007	
		No .	Amount in Euro	No.	Amount in Euro	No .	Amount in Euro	No .	Amount in Euro
1	Implementation of National IWRM								
	Information and Knowledge Systems	1	500,000	1	1,000,000	3	1,200,000	4	2,200,000
	Policy Development and Reforms	1	400,000	3	2,210,000	1	700,000	4	2,910,000
	Planning and Implementation	2	480,000	7	3,900,000	1	600,000	8	4,500,000
	Monitoring and Evaluation	0	0	0	0	2	400,000	2	400,000
	Environmental Management	0	0	1	2,000,000	1	500,000	2	2,500,000
	Subtotal IWRM	4	1,380,000	12	9,110,000	8	3,400,000	20	12,510,000
2	Transboundary Water Resources Management								
	Information and Knowledge	4	3,534,000	5	8,500,000			5	8,500,000
	Monitoring and Evaluation	0	0	1	1,900,000	1	1,900,000	2	3,800,000
	Legislative Framework and Strategy Development	4	1,965,000	1	2,000,000	2	1,800,000	3	3,800,000
	Support resource mobilisation efforts of RBOs	0	0	0	0	1	700,000	1	700,000
	Planning and Strategy development & Support to ANBO	0	0	2	550,000			2	550,000
	Subtotal TWRM	8	5,499,000	9	12,950,000	4	4,400,000	13	17,350,000
3	Capital Investments								
	Project Preparation	2	985,000	0	0	2	1,000,000	2	1,000,000
	Small Scale Project Investment	5	2,338,000	10	10,093,000	2	1,600,000	12	11,693,000
	Subtotal Capital Investments	7	3,323,000	10	10,093,000	4	2,600,000	14	12,693,000
	Grand Total	19	10,202,000	31	32,153,000	16	10,400,000	47	42,553,000

4.1.5 Table 4.3 below presents the Expanded Programme, which was prepared based on an anticipation that the AWF's Resources mobilization effort will result in attracting additional funds so that the 2007 programme as envisaged in the AWF Operational Programme for 2005-9 would be realised. As shown in the table below the total estimated cost of the Expanded Programme is Euro 65.5 million. This estimate is for seventy (70) projects, out of which twenty four (24) fall under the component - *Implementation of National IWRM*; twenty two (22) projects under the component - *Implementation of TWRM*; and twenty four (24) projects under the component - *Capital Investment*.

Table 4.3 AWF Indicative Financing for Expanded Programme in 2007 (Scenario 2)

Ref No.	Operational Programmes and Projects	Projected to be Committed in 2006		Projects Carried-Over from 2006		Expected New projects in 2007		Total Core Program for 2007	
		No .	Amount in Euro	No.	Amount in Euro	No .	Amount in Euro	No .	Amount in Euro
1	Implementation of National IWRM								
	Information and Knowledge Systems	1	500,000	1	1,000,000	3	1,200,000	4	2,200,000
	Policy Development and Reforms	1	400,000	3	2,210,000	2	1,400,000	5	3,610,000
	Planning and Implementation	2	480,000	7	3,900,000	2	1,200,000	9	5,100,000
	Monitoring and Evaluation	0	0	0	0	3	600,000	3	600,000
	Environmental Management	0	0	1	2,000,000	2	1,000,000	3	3,000,000
	Subtotal IWRM	4	1,380,000	12	9,110,000	12	5,400,000	24	14,510,000
2	Transboundary Water Resources Management								
	Information and Knowledge	4	3,534,000	5	8,500,000	2	3,200,000	7	11,700,000
	Monitoring and Evaluation	0	0	1	1,900,000	5	9,400,000	6	11,300,000
	Legislative Framework and Strategy Development	4	1,965,000	1	2,000,000	4	3,600,000	5	5,600,000
	Support resource mobilisation efforts of RBOs	0	0	0	0	2	2,400,000	2	2,400,000
	Planning and Strategy development & Support to ANBO	0	0	2	550,000			2	550,000
	Subtotal TWRM	8	5,499,000	9	12,950,000	13	18,600,000	22	31,550,000
3	Capital Investments								
	Project Preparation	2	985,000	0	0	6	3,000,000	6	3,000,000
	Small Scale Project Investment	5	2,338,000	10	10,093,000	8	6,400,000	18	16,493,000
	Subtotal Capital Investments	7	3,323,000	10	10,093,000	14	9,400,000	24	19,493,000
	Grand Total	19	10,202,000	31	32,153,000	39	33,400,000	70	65,553,000

4.2 KEY COST ASSUMPTIONS

4.2.1 The key assumptions for the cost estimate are provided below. List of funding requests submitted as of 30th October 2006 and carried over to 2007 are provided in Table 1 in Annex 1. The number and budget estimates for each focus area is also provided in Annex 1 in Table 2.

IWRM

a) Knowledge and Information: the estimated cost of providing country support to improve Knowledge and Information management including hardware and software is about Euro 400,000. It is assumed that four (4) projects will be supported in 2007 with a total allocation of about Euro 2 million.

b) Monitoring and Evaluation: the average cost of providing Monitoring and Evaluation support including ICT software is assumed to be about Euro 200,000 a total allocation of Euro 0.4 million for 2 project under the Core Programme.

c) Policy Development and Reforms: the cost of preparing a comprehensive national IWRM policy including institutional reform can vary substantial since countries are at various stages in this process. However, it is assumed that average support would be about Euro 0.75 million and therefore the cost of providing support to 4 projects in 2007 gives a total allocation of about Euro 2.9 million for the Core Programme.

d) Planning and Implementation Support: the average cost of support for the development and preparation of national sector strategies, implementation plans, sector programmes and/or master plans is assumed to be about Euro 600,000 and therefore the total allocation for supporting 8 projects is about Euro 4.5 million for the Core Programme.

TWRM

e) Knowledge and information:_____The average cost of these projects in 2006 is about Euro 1.2 million. Five projects give a total allocation of about Euro 8.5 million for 2007.

f) Monitoring and evaluation:__Monitoring and evaluation for TWRM requires a lot institutional arrangement and legal framework and one such project is estimated to cost initially about Euro 1.9 million. For 2007 One such project is expected to commence.

g) Cooperation and Development of Framework Agreements:_____The cost of providing support to at least 3 river basins in various aspects of cooperation framework arrangements is about Euro 3.8 million for the Core Programme.

CAPITAL INVESTMENTS

j) Project Preparation:__ it is assumed that about Euro 0.5 million will be required per project; therefore for 2007 Euro 1.0 million is expected to be used for 2 projects to prepare and appraise various types of water investment projects that will receive immediate funding.

h) Direct Investments:__ From proposals received in 2006 the cost of projects varies considerably. However, for 2007 an average figure of about Euro 0.85

million is applied. Based on this assumption, the cost of undertaking 12 projects under the Programme will cost about Euro 11.6 million.

4.3 FUNDING REQUIREMENTS FOR 2007

4.3.1 The total funding requirements for the indicative financing programme for 2007 is estimated to be about Euro 42.55 million for the Core Programme and for the Expanded Programme the amount required is about Euro 65.55 million. The source of funding for the indicative financing programme is the AWF Special Fund. While the amount required for the Core Programme has been firmly pledged by the donors, it is yet to be fully paid.

PART II: AWF 2007 OPERATION AND ADMINISTRATIVE EXPENSES BUDGET

5 INTRODUCTION

5.0.1 The operation and administrative expenses budget is composed of seconded staff salaries and benefits, office space, equipment and administrative expenses of costs incurred by the AWF in order to implement the planned programme and activities. The administrative expenses consists of staff missions, consultant services, workshops and seminars, Governing Council meetings, resources mobilization and communication costs. The details of the operational and administrative expenses budget are provided in the following sections.

6 2006 OPERATIONAL AND ADMINISTRATIVE EXPENSES BUDGET

6.1 2006 OPERATIONAL BUDGET

6.1.1 In line with the provisions of the AWF Instrument, the Bank has appointed the Director and seconded two professional staffs, one communication officer and one administrative assistant to the AWF. This support from the AfDB is estimated to be about Euro 600,000. In addition Bank staffs from other departments have provided inputs in project appraisal quality control and supervision. The Bank has also provided office space and equipment with their running costs.

6.1.2 The donors have provided three technical assistance professional staff and one consultant. They comprise one Water Resources Management expert seconded by the Norwegian government, one Water Supply and Sanitation expert seconded by Austrian government, one Monitoring and Evaluation Expert seconded by the French government. The Austrian government has in addition provided one consultant to support communications activities for a six month period. This support form of support from the donors is estimated to be about Euro 520,000

6.2 2006 ADMINISTRATIVE EXPENSES BUDGET

6.2.1 The administrative expenses budget covers costs incurred by the AWF in order to implement the planned programmes and activities. These are paid from the AfDB budget and the AWF Special Fund. The AfDB made budgetary provision for the Administrative expenses of the AWF for 2005 and 2006 in support of its establishment and consolidation. The administrative expenses budget approved for 2006 from the AfDB and AWF Special Fund is as shown in Table 2.1 below.

6.2.2 As shown in Table 6.1 below this item covers cost of staff missions and consultant services to implement the operational programme as well as costs of workshops and seminars organized by the AWF. Some of the activities undertaken by the AWF in 2006 using the administrative expenses budget are as follows:

- **Assessment of water information and knowledge (I&K) management status:** The I&K status assessment was conducted in 10 countries (Ghana, Tanzania, Malawi, Ethiopia, Tunisia, Lesotho, Benin, Senegal, Congo and Burkina Faso). The studies showed major weaknesses in the generation, collection, analysis, storage and diffusion of water information in most countries. The knowledge management aspects are little developed in all countries.
- **Information and knowledge (I&K) workshops:** Workshops on I&K were conducted in Ethiopia, Ghana and Tunisia to deliberate on the findings of I&K status assessment. Following these stakeholders workshops, project proposals were received from the countries for strengthening the I&K management systems in the countries.
- **A Regional Stakeholders Consultative Meeting on Monitoring and Evaluation (M&E):** The meeting identified three levels of Monitoring and Evaluation and developed an Action Plan to adequately track and assess progress towards the Africa Water Vision and the water related MDGs. The meeting also decided to establish a regional M&E working group which will assist AWF to elaborate the relevant country and regional M&E action plans.
- **Knowledge Dissemination Seminar:** The AWF supported a water sector knowledge sharing seminar co-organized with Egerton University of Kenya to enable researchers and practitioners in the water sector to exchange information and deliberate on how research and technology can be tailored to improve livelihoods in the Eastern African water sector.
- **Preparation of an Institutional Support Project for the General Water Authority in Libya:** the AWF with the relevant AfDB department is assisting the Libyan General Water Authority to prepare an institutional support project.
- **Water and sanitation project preparation mission for Darfur Region in Sudan:** The AWF has provided support to the Bank mission for the assessment of the water and sanitation needs and project preparation of the Darfur Region in Sudan.

6.2.3 In addition the AWF staffs have participated in several consultative workshops and conferences to foster co-operation, harmonize activities, and consolidate partnership. This includes:

- Workshop to formulate the Biogas Initiative for Africa in Amsterdam
- Consultative workshops on the Volta, Niger River Basin organizations
- Donors Consultative workshops on Transboundary Waters in Stockholm
- Donors and stakeholders conference on the Niger Water Basin and the Cong Basin
- Technical meetings of the WHYCOS and the Volta HYCOS
- Tiger Workshops in Rome
- AMCOW TAC and EXCO meetings in Kampala

6.2.4 The AWF has utilised the services of several consultants in project preparation and appraisal as well as in the preparation of various reports.

Table 6.1 Administrative Expenses Budget Approved for 2006

Item	Cost Component	Budget allocated			
		AfDB 2005	AfDB 2006	AWF Special Fund 2006	Total for 2006
1.	Staff Missions for operations activities (consultation, identification, appraisal and implementation etc.)	20,000	20,000	300,000	320,000
2.	Consultant Services <ul style="list-style-type: none"> • Assessments for Information and M&E • Assistance for AWF operations missions and activities • Supervision of projects 	20,000	235,000	1,100,000	1,335,000
3.	Workshops and Seminars <ul style="list-style-type: none"> • 4 Workshops and seminars in support of harmonisation in information, knowledge and, monitoring and evaluation and 2 workshops for RBOs 	40,000	120,000	450,000	570,000
4.	Governing Council Meetings			100,000	100,000
5.	Resources Mobilisation			50,000	50,000
	Total	80,000	375,000	2,000,000	2,375,000

6.2.5 The Administrative expenses incurred by the AWF during the fiscal year 2006 were paid from the provision in the Bank allocation and the AWF Special Fund. The amount of the AWF administrative expenses budget committed up to October 2006 is shown in Table 6.2 below.

Table 6.2 AWF Administrative Expenses Budget Committed up to October 2006

Ref No	Cost Component	Budget allocated for 2006			Amount Committed by October 2006*	
		AfDB	AWF Special Fund	Total	Amount	% of Budget
1	Staff Missions for operations activities (consultation, identification, appraisal and implementation etc.)	20,000	300,000	320,000	56,251	18
2	Consultant Services* <ul style="list-style-type: none"> • Assessments for Information and M&E • Assistance for AWF operations missions and activities • Supervision of projects 	235,000	1,100,000	1,335,000	451,126	34
3	Workshops and Seminars <ul style="list-style-type: none"> • 4 Workshops and seminars in support of harmonisation in information, knowledge and, monitoring and evaluation and • 2 workshops for RBOs 	120,000	450,000	570,000	266,543	47
4	Governing Council Meetings		100,000	100,000	18,206	18
5	Resources Mobilisation		50,000	50,000		0
	Total	375,000	2,000,000	2,375,000	792,126	33

6.2.6 The initial preoccupation of the AWF in 2006 was the development of the operational instruments and internal capacity building. The operational activities got momentum in the third quarter of 2006 when adequate number of project proposals were received and admitted into the pipeline. For most part of 2006 the AWF was operating with only 60% of planned professional staff strength. As a result of these two situations, the number of projects that were handled during the year was limited. The total commitment in the year for projects 31% of the planned commitment. Similarly, the commitment for administrative expenses budget is 33% of the planned budget.

7 2007 OPERATIONAL AND ADMINISTRATIVE EXPENSES BUDGET

7.0.1 Unlike the 2006 programme the 2007 operation will start with a number of activities already in the pipeline. This will include eighteen (18) projects which are signed and are under various stages of implementation, eleven (11) appraised projects to be signed and implemented and twenty (20) projects in the pipeline to be appraised, signed and implemented. In addition in 2007 about seventeen (17) projects for the core Programme and twenty eight (28) projects for the expanded programme are planned to be put in the pipeline for implementation. This would require substantial increase both in staffing and administrative expense budget. Hence the 2007 operational and administrative budget described below is prepared taking these facts into consideration.

7.1 2007 OPERATIONAL BUDGET

7.1.1 For the fiscal year 2007, the Bank will provide to the AWF, a Coordinator (to assist the Director), two professionals, one communication officer and one administrative assistant. This support from the Bank is estimated to be about Euro 600,000. In addition Bank staffs from other departments will provide inputs in project appraisal quality control and supervision. The Bank is also providing office space and equipment with their running costs.

7.1.2 The three staffs seconded by donors will continue their services in 2007. In addition, three new staff comprising an Environmentalist, a Financial Expert and a Socio-economist/Gender expert are expected to be seconded by Donors during the course of 2007. Based on an average emolument of Euro 120,000 per staff per year, the total cost of this support is about Euro 720,000.

7.2 ADMINISTRATIVE EXPENSES BUDGET FOR 2007

7.2.1 Based on the experience gained from the 2006 operations and the key assumptions described below, the 2007 administrative expenses related to implementing the planned programme has been estimated to cost about Euro 1,96 million for the Core Programme activities and Euro 3.02 million for the Expanded Programme activities. The details for the Core Programme activities are provided in Table 7.1 below and the key assumptions used to develop the budget for the Core Programme are provided in the following section. The budget for the Expanded Programme is provided for information only as it will be dealt with when the occasion arises through supplementary budget request.

7.3 KEY ASSUMPTIONS FOR THE ADMINISTRATIVE EXPENSES BUDGET

7.3.1 The operational activities of the AWF started to gain momentum only during the third quarter of 2006. In 2007 the AWF will be operating at a much higher capacity than in 2006 as more stakeholders get to know the AWF and submit project proposals. Also when the AWF obtains the full complement of staff required in the establishment, the administrative expenses budget utilization is expected to be much higher than in 2006. Since the key assumptions used in the preparation of the 2006 budget are still valid, they have been used to develop the 2007 budget as described below.

7.3.2 The Administrative budget estimates are based on generalized assumptions of the number of staff missions, the level of efforts for consultants' services and cost of organising workshops and seminars. These costs include the following activities:

- **AWF Staff Mission:** Staff will undertake field missions to support the preparation and appraisal and implementation of projects as well as attend relevant national and regional meetings. In view of the limited human resources staff missions for operations will be rationalised to cover several components in one mission (such as combining Knowledge and Information with Monitoring and Evaluation) and also undertake support activities in a limited number of countries. In this way eight staff members will undertake about 60 missions at an average cost of EUR 4,250 per mission which gives a total of about EUR 250,000.
- **Consultant Services:** Consultants will be recruited to undertake all diagnostic and assessment studies as well as support specific implementation activities. It is assumed that consultant firms will be recruited to undertake assessment activities in Knowledge and Information as well as Monitoring and Evaluation at the cost of about EUR 600,000. Also consultant services in programme/project preparation, appraisal and implementation support services and related missions will cost about EUR 500,000. This gives a total consultant cost of about EUR 1.1 million. A consultant will also be recruited to support the technical aspects and updating communication activities, particularly regarding the maintenance of the AWF website.
- **Workshops and Seminars:** Workshops will be organised include regional level harmonisation workshops for knowledge and information management as well as monitoring and evaluation. Also it is envisaged to organise at least two consensus building workshops for river basins involving RBOs and RECs. It is assumed that 4 regional level harmonisation and consensus building workshops will be held at the cost of about EUR 85,000 per workshop, which gives a total cost of EUR 340,000. Also 2 workshops will be organised for TWRM involving RBOs at the cost of about EUR 55,000 per workshop giving a total cost of about EUR 110,000. The total cost of workshops and seminars amounts to about EUR 450,000;
- **Governing Council Meetings:** Two Governing Council meetings will be organised during the course of 2007 at the cost of about EUR 30,000 per meeting, which gives a total cost about EUR 60,000;
- **Resource Mobilisation:** Missions will be undertaken by the Chair of the Governing Council and some members to mobilise resources for the AWF. This will include consultation meetings with AMCOW and missions to donor countries to advocate for

funding support to the AWF. The total cost of these activities is estimated to cost about EUR 50,000.

- **Communications activities:** Cost provisions are made for the preparation of brochures, leaflets, and other print products, movies as well as for communication channels and media engagement. The total costs of these activities is estimated to cost about Euro 50 000.

Table 7.1: Administrative Expenses for Implementing 2007 Programme

Item	Cost Component	Cost Estimate in EURO
1.	Staff Missions for operations activities (consultation, identification, appraisal and implementation etc.)	250,000
2.	Consultant Services* <ul style="list-style-type: none"> • Assessments for Information and M&E • Assistance for AWF operations missions and activities • Supervision of projects 	1,100,000
3.	Workshops and Seminars <ul style="list-style-type: none"> • 4 Workshops and seminars in support of harmonisation in information, knowledge and, monitoring and evaluation and 2 workshops for RBOs 	450,000
4.	Governing Council Meetings	60,000
5.	Resources Mobilisation	50,000
6.	Communication	50,000
	Total	1,960,000

7.4 FUNDING REQUIREMENTS FOR ADMINISTRATIVE EXPENSES BUDGET FOR 2007

7.4.1 As shown in Table 7.1 above the total amounts of funds required for the administrative expenses budget is Euro 1.960 million. The sources of funding for the budget are contributions from the Bank and the AWF Special Fund. The Bank management has made a budget request of about UA 193,000 (equivalent to Euro 195,000) to support the AWF administrative expenses. The administrative expenses budget details by cost component are shown in Table 7.2.

Table 7.2: Administrative Expenses Budget by Cost Component

Item	Cost Component	Budget Estimate in Euro
1	Staff Missions for operations activities (consultation, identification, appraisal and implementation etc.)	250,000
2	Consultant Services* Assessments for Information and M&E Assistance for AWF operations missions and activities Supervision of projects	1,100,000
3	Workshops and Seminars 4 Workshops and seminars in support of harmonisation in information, knowledge and, monitoring and evaluation and 2 workshops for RBOs	450,000
4	Governing Council Meetings	60000
5	Resources Mobilisation	50000
6	Communication	50,000
	Total	1,960,000

8 ASSUMPTIONS, RISKS AND MITIGATION MEASURES

8.1 PROGRAMME ASSUMPTIONS

8.1.1 The AWF web site will be operational by October 2006 and all of AWF documentation including the indicative programme to the general public through the web as well as specific communication with AMCOW members and other stakeholders. It is then anticipated that requests for funding would come from the various potential recipients and beneficiaries of AWF funding support. In addition the AWF would conduct an awareness campaign in the Northern and Southern African Regions specifically to attract more projects from these regions. The basic assumption therefore is that there will be sufficient interest backed by recipient commitment and ownership of programmes. It is also assumed that 2007 financial commitments to the AWF by donors will be made good before the end of the year. It is also assumed that AWF will have the full complement of staff to implement the programme. There are risks associated with the basic assumptions for implementing the 2007 programme as outlined above and the main risks are discussed with proposed mitigation measures in subsequent paragraphs.

8.2 FINANCIAL SITUATION

8.2.1 The main risk associated with the implementation of the 2007 programme is that donors do not pay up or delay in the payment of their commitments to the AWF. Although this risk is small, its ramifications are significant and will undoubtedly affect the achievement of the 2007 programme targets. To mitigate this risk the AWF will support AMCOW and the Governing Council to proactively pursue with the donors to make good their commitments for the year 2007.

8.3 INSTITUTIONAL

8.3.1 There is the risk that AWF will not have the staff complement to undertake the programme. In view of the volume of work involved in this programme the ramifications will be significant on the attainment of programme targets. To mitigate this risk, AWF will pursue the secondment pledges by donors, develop closer relationship with AfDB Operations staff involved in some of the programme activities and recruit long-term consultants to support the programmes and develop framework agreement for consultants to reduce recruitment time.

8.3.2 Currently the Bank's Human Resources Department has started the process of recruiting one Technical Assistant professionals supported by DFID. The Bank is also recruiting a staff to be seconded to the AWF as Coordinator at the level of a Division Manager. In addition the AWF is also in discussion with other potential donors such as Egypt, Denmark, Sweden, Finland and DRC who have indicated interest to second Technical Assistant professionals to the AWF.

9 CONCLUSIONS AND RECOMMENDATION

9.0.1 The African Water Facility was established at the request of AMCOW, with the support of donors; to attract and make effective use of increased and appropriate investments needed to achieve the national and regional water and sanitation targets, in particular the Africa Water vision and the MDGs. The expectation is high from different stakeholders and there is a quick need to accelerate delivery.

9.0.2 Despite the initial delay in the establishment of the AWF after the Board of Governors adoption of the AWF Instrument in May 2004, key milestones have been achieved. Some of the core staffs are in place, the Board has approved the operational procedures, the Governing Council has approved the five years programme, project proposals have been received, projects have been implemented and are at various stages of the project cycle. The present budget, if approved, will allow the implementation of the second year of the Operational Programme for 2005-2009.

9.0.3 The operational activities of the AWF gained momentum only during the third quarter of 2006. The AWF has developed and adopted the Resources Mobilization Strategy and the Communication Strategy to assist in resource mobilization and to generate demand for its activities. The 2007 operation is starting with a number of projects already in the pipeline hence it is anticipated that the AWF will be operating at a much higher capacity in 2007 than in 2006 in particular when the full complement of staff is in place. Commensurate with this, the operational and administrative expenses budget utilization is expected to be much higher than in 2006.

9.0.4 The 2007 Indicative Financing Program was reviewed and endorsed by the Governing Council of the AWF in their meeting held on 30th October 2006 in Tunis for presentation to the Board of Directors of the African Development Bank.

9.0.5 The Board of Directors of the African Development Bank is invited to take note of the 2007 Indicative Financing Programme and approve the 2007 AWF Administrative Expenses Budget of Euro 1.96 million to implement the programme.

Table 1: Profile of Projects Carried-Over from 2006 to 2007**Table 3: List of Projects to be Appraised in 2006**

Ref No	Focus Area	Project Title/ Origin	Project Objectives and Components	Expected Benefits and Added Value	Partners in Implementation	Budget in EURO
1	IWRM Information and Knowledge Systems	Reinforcement of the National Water Information System of Burkina Faso, Submitted By Government of Burkina Faso	To support Capacity Building in Water Resources Information and Water Resource Quality Monitoring in Burkina Faso by the constructing and equipping laboratory, providing equipment for water quality monitoring and building centralized quality database	Reliable and timely qualitative and quantitative data and information on water resources made available for future development activities	AWF, Government of Burkina Faso	1,000,000
						1,000,000
1	IWRM Policy Development and Reforms	Niger (PANGIRE)-IWRM Action Plan for Niger, Submitted by Niger Ministry of Water Environment and Anti-Desertification	To develop a National IWRM Action Plan for effective implementation of integrated water resources management and associated investment programme in Niger by undertaking IWRM framework, sector reform, development plans, financing the IWRM M&E and water information systems	A national IWRM action plan prepared for the long term development of the water sector	AWF, PANGIRE, Ministry of Water Environment and Anti-Desertification	400,000
2		Capacity Building in IWRM for Benin, Submitted by government of Benin	To strengthening the IWRM practice at local level in Benin by undertaking capacity building for IWRM and developing district level IWRM plans in Benin	Strengthening local level capacity for water management	AWF, WAGWP, NGOs, GTZ, Local communities	1,500,000
3	IWRM Legislative Framework and Strategy Development	Malawi Water Resources Assistance Strategy Project Submitted by Ministry of Water Resources of Malawi	To improve and strengthen IWRM policy, institutional framework, and capacity development in Malawi including preparation of implementation plans to attract investments in the sector by undertaking assessment of the current status of water resources management and development, the roles of donors in the sector and preparation of investment projects and updating the implementation plan of the National WRM Strategy	An implementation plan that would attract investment to the water sector is prepared	AWF, WB, Malawi Government	310,000
						2,210,000

1	IWRM Planning and Implementation	Angola RWSSI Program Submitted by Government of Angola	To prepare the Rural Water Supply and Sanitation program in Angola by undertaking inventory of WSS, establishment of database or WSS, building capacity for M&E	RWSS program attracting investment to meet the MDG targets prepared	AWF, Government of Angola	1,000,000
2		Formulation of IWRM and land use Plan for Mauritania, Submitted by Government of Mauritania	To formulate an IWRM and land use Plan for Mauritania, through the development of IWRM and land use framework, land and water use strategies and reform, building capacity for M&E	Improved water governance to enhance development and investment in the water sector	AWF, Government of Mauritania	500,000
3		Formulation of IWRM Plan for Gambia, Submitted by government of Gambia	To formulate an IWRM Plan for Gambia through the development of IWRM framework, sector reform, development plans, financing the IWRM M&E and water information systems	A national IWRM action plan prepared for the long term development of the water sector	AWF, GWP-Western Africa, Government of Gambia	500,000
4		Formulation of IWRM Plan for Guinea, Submitted by government of Guinea	To formulate an IWRM Plan for Guinea through the development of IWRM framework, sector reform, development plans, financing the IWRM M&E and water information systems	A national IWRM action plan prepared for the long term development of the water sector	AWF, GWP- Western Africa, Government of Guinea	500,000
5		Formulation of IWRM Plan for Guinea Bissau, Submitted by government of Guinea Bissau	To formulate an IWRM Plan for Guinea Bissau through the development of IWRM framework, sector reform, development plans, financing the IWRM M&E and water information systems	A national IWRM action plan prepared for the long term development of the water sector	AWF, GWP- Western Africa, Government of Guinea Bissau	500,000
6		Formulation of IWRM Plan for Sierra Leon, Submitted by government of Sierra Leon	To formulate an IWRM Plan for Sierra Leon through the development of IWRM framework, sector reform, development plans, financing the IWRM M&E and water information systems	A national IWRM action plan prepared for the long term development of the water sector	AWF, GWP- Western Africa, Government of Sierra Leon	500,000
7		Resource Mobilization for Lake Chad Basin Projects, Submitted by LCBC	To provide support to the LCBC to secure finance for the implementation of the updated priority projects by updating the Master Plan for the development and environmentally sound management of the natural resources of lake Chad, developing a fund mobilization strategy for the implementation of projects identified by the master plan	Ground work to attract investment for the development of water resources in the basin undertaken	AWF, NEPAD, LCBC, Basin countries (CAR, Cameroon, Nigeria and Niger, Sudan)	400,000
						3,900,000

1	IWRM Environmental Management	Kiboun and Tende Rivers Integrated Watershed Management, Submitted by Government of Kenya	To improve the productivity and sustainability of Land Use Systems and Water Conservation in Kenya, by using appropriate technology	Introduction Community Based Integrated Watershed Management techniques	AWF, AfDB, Government of Kenya,	2,000,000
						2,000,000
1	TWRM Information and Knowledge	IGAD HYCOS, submitted by OSSIGAD	To strengthen the regional capacity to provide hydrological data and information services and to develop regional cooperation for monitoring and evaluation in Ethiopia, Djibouti, Eritrea, Kenya, Somalia, Sudan and Uganda by providing support for the enhancement of hydrological network, strengthening the national Hydrological Service and Capacity building of OSSIGAD	Strengthen the hydrological data base and information to enhance water development in the Basin	AWF, WMO, OSS, IGAD, Basin Countries (Cameroon, Central African Republic of Congo, Democratic Republic of Congo, Angola, Burundi, Tanzania, Rwanda and Zambia)	2,000,000
2		Congo Basin HYCOS & assessment of I&K, Submitted By CICOS	To update the Congo Basin HYCOS programme, by providing support for rehabilitation of priority stations, enhancement of hydrological network, strengthening the national Hydrological Service and Capacity building of CICOS and assessment of I&K needs of CICOS member sates Cameroon, Central African Rep, Rep of Congo, DRC	Strengthen the hydrological data base and information to enhance water development in the Basin	AWF, WMO, CICOS, Congo HYCOS and SADIC-HYCOS Basin Countries (Cameroon, Central African Republic of Congo, Democratic Republic of Congo, Angola, Burundi, Tanzania, Rwanda and Zambia)	1,900,000
3		Establishment of Hydro-metrological database for DRC, submitted by the Government of DRC	To support the collection, storage, analysis and dissimilation of hydro-metrological data and information		AWF, Government of DRC	2,000,000
4		Lake Chad HYCOS Submitted By, Lake Chad Basin Commission (LCBC)	To establish a Water Resources Information System for Lake Chad Basin by providing support for the enhancement of hydrological network, strengthening the national Hydrological Service and capacity building of LCBC	Strengthen the hydrological data base and information to enhance water development in the using the Tiger initiative	AWF, WMO, WHYCOS, LCBC, Basin countries	2,100,000
5		Strengthening the water database, information and knowledge of the water resources of the Cong River Basin	To strengthen the database , information and knowledge about the Congo River basin by undertaking socio-economic, biodiversity and aquatic resources, and gender situation assessment	data and information for planning and development of the water resources made available	AWF, CICOS, Basin Countries (Cameroon, Central African Republic of Cong, Democratic Republic of Congo, Angola, Burundi, Tanzania, Rwanda and Zambia)	500,000
						8,500,000

1	TWRM Monitoring and Evaluation	A Water MDGs Monitoring and Evaluation Programme in North Africa, submitted by CEDARE	To develop a North African Sub Regional Monitoring and Evaluation mechanism to monitor the water sector and the achievement of the MDGs by providing support to country data collection, analysis and reliability systems and establishment an M&E mechanism	Establishment of a Sub Regional M&E Mechanism to monitor the progress to the achievement of the WSS MDG,s	CEDARE, AMCOW, National ministries in charge of water and stakeholders	1,900,000
						1,900,000
1	TWRM Legislative Framework and Strategy Development	Congo River Basin Strategic Action Plan Submitted By CICOS	To prepare an all inclusive strategic action plan for the Congo River basin as an input to and International Donors Conference on the Congo through the preparation of a strategic action plan and organization of Donors Conference	Base for regional co-operation and development of the water resources prepared	AWF, CICOS, Basin Countries (Cameroon, Central African Republic of Cong, Democratic Republic of Congo, Angola, Burundi, Tanzania, Rwanda and Zambia)	2,000,000
						2,000,000
1	TWRM Planning and Implementation	Lake Chad Water and Environmental Observatory, Submitted by Lake Chad Basin Commission	To Strengthen the capacity of the Lake Chad Basin commission to collect, analyse to provide updated, and timely information in a cost effective and sustainable manner by installing a water and environmental observatory based on earth observation data using the TIGER Initiative	A functioning geo-information system made available for Lake Chad member countries to serve as a base for co-operation and development	AWF, LCBC, Basin countries (CAR, Cameroon, Nigeria, Niger and Sudan)	400,000
2		Preparation of Background paper and TOR of the Development of the Strategic Action Plan (SAP) for the Cong River Basin Submitted by CISCOS	To assist CICOS to commission the preparation of the SAP and convene an international conference of partnership undertaking revision of the CICOS mandate and responsibilities, preparation of TOR for the development of the Strategic Action Plan, and convening an international conference on the Cong River Basin	The membership of the cong river basin organization is expanded to include all riparian countries, and stapes towards preparing SAP for the basin taken creating opportunity for more co-operation and partnership for development	AWF, CICOS, Basin Countries (DRC, CAR, Angola, Cameroon, Burundi, Rwanda, Tanzania, and Zambia)	150,000
						550,000

1	Capital Investment Small Scale Investment Projects	Support to Community Development, Submitted by Government of Mali	To support provision of water supply and sanitation facility complementary to ADB social development project in Mali by provision of water supply and sanitation facility,	Implementation of integrated WSS approach in combination with other development plans and programs	AWF, ADB and Government of Mali	2,000,000
2		Solar and wind mill pump technology installation for community water supply schemes in Ethiopia, Submitted by Ministry of Water Resources of Ethiopia	To improve access to water by using innovative technologies, by drilling boreholes and fitting with appropriate solar or wind pumps and creating awareness on solar and wind pumps	Introduction of innovative technology option as to accelerate the effort towards meeting the MDGs	AWF, Ministry of Water Resources and the Local community	2,000,000
3		Sustainable access to water in three rural districts in Mozambique, Submitted by NGO ESSOR	To support provision of sustainable access to WSS and reinforcement of hygiene practices in Mozambique's three districts by training of communities and NGOs on WASH and construction of WSS schemes	Community and local NGO capacity to implement and maintain WSS schemes strengthened	AWF, NGO ESSOR, 4 Local Administration in Mozambique	790,000
4		Innovative Technologies for Low Cost Integrated Water and Sanitation Project for Poor Communities in Ghana. Submitted by New Energy	To extend access to water supply and sanitation to poor communities by construction of water supply and sanitation, promotion of hygiene and sanitation, practices and building capacity on the operation and maintenance WSS schemes	Access to basic water supply and sanitation improved, Innovative technology using solar pasteurization and ecological sanitation piloted	AWF, New Energy	300,000
5		Effective Innovative Water Supply Management for Urban Poor in Ghana: Public/Private/ NGO Partnership. Submitted by Training Research and Networking for Development Group (TREND)	To strengthen pro-poor urban water sector policy & strategies at all levels with effective operational TPP and developing models for peri-urban areas & small towns by strengthening capacity of national & local sector agencies & stakeholders including local private sector & NGOs to plan & implement effective PPP/TPP management programs and Develop a framework for Sector learning and, knowledge sharing ...	Access to basic water supply and sanitation improved and a partnership arrangement involving public private and NGO tested	AWF, TREND	1,100,000
6		Raya Valley pilot pressurized irrigation scheme and water supply and sanitation study in Ethiopia, Submitted by Ministry of Water Resources of Ethiopia	To develop capacity on pressurized irrigation system to optimally use available groundwater and land resources for the improvement of quality of life and food security by providing support for a pilot scheme for the drilling of boreholes, design of pressurized irrigation system and building local capacity	Introduction of innovative technology option to accelerate the effort towards meeting the MDGs	AWF, Ministry of Water Resources and the Local community	703,000

7	Capital Investment Small Scale Investment Project	Dam Safety Guidelines and Regulations in Ethiopia, Submitted by Ministry of Water Resources of Ethiopia	To reduce the risk of dam failure and improve the performance of dams by undertaking preparation of regulatory frameworks and guidelines for dam design construction and maintenance and training of staffs involved on dam safety	Risk of dam failures will be minimized,	AWF, Ministry of Water Resources and Ministry of Mines and Energy	500,000	
8		Demonstration of non conventional sanitation, Submitted by St Luke Catholic Hospital and College of Nursing	To provide support for improved sanitation for a teaching Hospital and demonstrative sanitation facilities for surrounding populations	Improved sanitation for the hospital and improved household sanitation facilities demonstrated	AWF, St Luke Catholic Hospital and College of Nursing	200,000	
9		Small towns sanitation project, Submitted by Government of Senegal	Provision of rural sanitation facilities for three rural community centres				2,000,000
10		Strengthening the operation and maintenance capacity of water utilities submitted by African Water Association	To improve the water provision of water supply through reduction of unaccounted water, strengthening O&M capacity and rehabilitation of the systems in Djibouti, Lome and Ouagadougou by undertaking rehabilitation of the water systems, and improving operation and management capacity	Improved efficiency of the water utility organizations in delivering water services	AWF, AFWA, L'ONEA, L'ONED, Togolese Water Society,		500,000

Table 2 Number and Budget estimate of Projects Carried-Over to 2007 by Focus Area

	Component	Number of Projects	Budget in Euro
1	Implementation of National IWRM		
	Information and Knowledge Systems	1	1,000,000
	Policy Development and Reforms	3	2,210,000
	Planning and Implementation	7	3,900,000
	Monitoring and Evaluation		
	Environmental Management	1	2,000,000
	Subtotal IWRM	12	9,110,000
2	Transboundary Water Resources Management		
	Information and Knowledge	5	8,500,000
	Monitoring and Evaluation	1	1,900,000
	Legislative Framework and Strategy Development	1	2,000,000
	Support resource mobilisation efforts of RBOs		
	Planning and Strategy development & Support to ANBO	2	550,000
	Subtotal TWRM	9	12,950,000
3	Capital Investments		
	Project Preparation		
	Small Scale Project Investment	10	10,093,000
	Subtotal Capital Investments	10	10,093,000
	Grand Total	31	32,153,000